

Board of Trustees

Washtenaw Community College

TABLE I

ACTION

**4800 E. Huron River Drive
Ann Arbor, Michigan 48105**

Subject Resolution Regarding Section SB 0134 of 2019

Date
September 24, 2019

RECOMMENDATION

That the Washtenaw Community College Board of Trustees certifies that the College does meet the "local strategic value" best practice standards required for state appropriations under Michigan SB 0134 of 2019.

A ROLL CALL VOTE WILL BE TAKEN.

Prepared by: Dr. Julie Morrison
Title: Executive Director, Institutional

Community Colleges Local Strategic Value Template

Please use this table as a method to **briefly** detail what your community college is doing to meet the best practices in each category. Each category is worth one-third of the total amount available for your institution. Your institution must meet 4 out of 5 best practices in a category to receive funding associated with that category.

Best Practices by Category	Examples of Adherence
Category A: Economic Development and Business or Industry Partnerships (must meet 4 of 5)	
(i) The community college has active partnerships with local employers including hospitals and health care providers.	<ul style="list-style-type: none">▪ The College has clinical site agreements for all its health programs. Agreements exist with St. Joseph Mercy Hospitals (Ann Arbor and Brighton); University of Michigan Hospitals; VA Hospital of Ann Arbor; Detroit Receiving Hospital; and Beaumont Hospital.▪ To meet employer demand in the health care industry, updated and accelerated Medical Assisting courses are being offered in 2019.▪ Two new community Safe Sitter and RN Refresher courses have been developed in 2018-19 to meet community and professional development needs.▪ The College hosted two health care industry breakfast meetings in 2018-19 to assist human resource professionals in solving talent management issues.▪ The College continues to offer free mobile Wellness and Health Promotion clinics run through its nursing program on campus and at multiple community sites, such as the YMCA and Ypsilanti Senior Center.▪ Through WCC's Conference Services, the College hosts training activities for regional hospitals and health service agencies, including Ann Arbor VA Health System, Trinity Health, Michigan Medicine, Home-Watch Caregivers, Huron Valley Physicians Association, Integrated Health Associates, Michigan Institute for Clinical & Health Research, Michigan Nurses' Association, Packard Health Clinic, and Washtenaw County Community & Mental Health.▪ The College has developed a partnership with IHA to promote and ensure quality and currency in WCC Medical Assisting Courses. IHA now attends WCC Medical Assisting

Best Practices by Category	Examples of Adherence
	<p>Informational Sessions, recruits students and current employees to take Medical Assisting courses, and supplies all of clinical sites for the students.</p> <ul style="list-style-type: none"> ▪ The College's Nursing Program offers a training program for its Community Clinical Nurse Preceptors on campus. ▪ The College has 120 apprentices (a 10% increase over the prior year) working with numerous separate companies, including the following employers: <ul style="list-style-type: none"> ○ Axis Engineering ○ Faurecia Manufacturing ○ Hoffmann Filtrations Systems ○ Ilmor Engineering ○ JAC Products ○ L and W ○ MAGNA International, Inc. ○ Milan Metals ○ U-M General Maintenance ○ UAW (United Auto Workers) ○ Zero Hour Parts ▪ Through the College's grant with the National Science Foundation in Lightweighting, the college has a partnership with the following: <ul style="list-style-type: none"> ○ Michigan Aerospace ▪ The College continues to have partnerships with the following employers for manufacturing skill sets gained using equipment or job placement funded as part of the CC-STEP grant: <ul style="list-style-type: none"> ○ Detroit Diesel Co. ○ Detroit Thermal Technologies ○ Dextec Manufacturing ○ Faurecia Manufacturing ○ Ilmore Engineering ○ JAC Products ○ Klingelnberg America ○ L&W Engineering ○ MAGNA International, INC. ○ Milan Metals ○ Pollard Banknote (and Teamster Local) ○ Reliance One ○ Roush Industries ○ VulcanMasters Welding

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ▪ Through a partnership with the University of Michigan Transportation Research Institute (UMTRI) on the Center for Connected and Automated Transportation program funded by the USDOT, the College has been working with the following employers in developing V2I (vehicle to infrastructure) entry-level employment training: <ul style="list-style-type: none"> ○ DANLAW ○ GRIMM ○ Integral Blue ○ Siemens Mobility ○ WSP (formerly Parsons-Bickerhoff) ▪ The College held its first Transportation and Mobility Career Fair in spring 2019, hosting several employers in the Mobility field. ▪ In 2019, the College signed two new Michigan New Jobs Training Program (MNJTP) contracts totaling approximately \$200,000 with Novacoast, Inc. to train 87 new employees, and with White Pine Software Technologies LLC to train 10 new employees. ▪ The College has developed a partnership with Destination Ann Arbor (previously the Convention and Visitors Bureau), the Washtenaw County Hotel and Motel Association, and area restaurants and hotels, to provide education and employment pathways to help students obtain living wage hospitality jobs in Washtenaw County. The program is grant funded through \$100,000 from Destination Ann Arbor to provide scholarships and support for WCC students in the hospitality industry.
(ii) The community college provides customized on-site training for area companies, employees, or both.	<ul style="list-style-type: none"> ▪ The College provides customized training for multiple area companies, currently including: <ul style="list-style-type: none"> ○ American Soy Products, Inc. ○ Bosal ○ Fourecia ○ Hoffman Filtration Systems ○ MAGNA ○ Sensors ○ TC Fluid Systems

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> <li data-bbox="894 302 1498 407">▪ The College started an LPN transition to RN program in 2018-19 due to high employer demand for continued training of LPNs. <li data-bbox="894 407 1498 555">▪ The College hosts a certificate program on the campus of the University of Michigan for employees in the Facilities and Housing departments. <li data-bbox="894 555 1498 893">▪ The College launched a collaborative effort in fall 2019 with the Living and Learning Enrichment Center to offer computer networking and cybersecurity training to individuals with autism, including offering hands-on lab space to provide skills for the workplace. This is part of ongoing efforts to ensure that all students have access to an education and skills training leading to employment.
(iii) The community college supports entrepreneurship through a small business assistance center or other training or consulting activities targeted toward small businesses.	<ul style="list-style-type: none"> <li data-bbox="894 903 1514 1611">▪ The College continues to operate an Entrepreneurship Center co-located with the Small Business Development Center on campus to provide support for those interested in small business. The Center served approximately 238 clients one-on-one between January 2018 and December 2018. It offers two boot camps each year and approximately 15 monthly programs and workshops, serving hundreds of students, staff, and community members each year, as well as providing co-working space, individual coaching, resources for faculty and business owners, and networking. The Center has hosted an annual Pitch@ WCC Competition since 2016, with over 30 participants annually, and has become a lead collaborator with Pitch Ypsi. In fall 2019, it launched the “Entrepreneurs-in-Residence” program to provide consulting by local business owners and deepen the Center’s mentoring capacity. <li data-bbox="894 1611 1465 1898">▪ Active community partnerships and collaborations with small business are maintained through the Entrepreneurship Center and SBDC with: Ann Arbor SPARK; SPARK East (Ypsilanti); Ypsilanti Township; Nonprofit Enterprise at Work; the Ypsilanti District Library; and several community arts organizations.

Best Practices by Category	Examples of Adherence
(iv) The community college supports technological advancement through industry partnerships, incubation activities, or operation of a Michigan technical education center or other advanced technology center.	<ul style="list-style-type: none"> <li data-bbox="894 302 1511 460">▪ The SBDC's Greater Washtenaw Region, hosted on the WCC campus, counseled 587 clients in the year to date and trained 338 individuals. Clients opened 42 new businesses, creating or retaining 495 jobs over a 6-county region. <li data-bbox="894 460 1511 650">▪ WCC offers certificate and associate degree programs in business management and entrepreneurship. The Business department has developed entrepreneurship modules that can be incorporated across the curriculum. <li data-bbox="894 650 1511 1184">▪ The College continues to expand its Advanced Transportation Center focused on Intelligent Transportation Systems that has been supported by multiple partners, including regional employers, and is funded in part through a state CC-STEP grant. The Center is a collaborative effort between the College's Advanced Technology Division and Business and Computer Technologies Division, and has refined new curriculum and equipment in the areas of automotive, welding, advanced manufacturing, and information technology. The College has been approved for Capital Outlay funding for a facility dedicated to advanced technologies related to mobility. <li data-bbox="894 1184 1511 1364">▪ The College has continued to develop training for technicians in the Intelligent Transportation Systems (ITS) sector and is offering new classes in machine learning and mobility analysis in fall of 2019. <li data-bbox="894 1364 1511 1607">▪ The College developed a partnership in 2018-19 with GRIMM to build a state-of-the-art mobile hacking workbench to provide hands-on training to students and the community in auto cybersecurity; GRIMM has partnered with WCC for campus and community training at events such as MICareerQuest Southeast. <li data-bbox="894 1607 1511 1888">▪ In 2019, the College showcased the ATC at the North American International Auto Show for the third consecutive year. As in prior years, WCC leadership participated in Planet-M's AutoMobili-D exhibits, media interviews, and other events, including two panels during the Future Automotive Career Exposition featuring WCC President Rose Bellanca. The event also

Best Practices by Category	Examples of Adherence
	<p>featured demonstrations of the College's recently-acquired Auto Cyber Educator (A.C.E.) mobile hacking workbench. The exhibit was visited by Governor Whitmer and Lt. Governor Gilchrist.</p> <ul style="list-style-type: none"> ▪ The College's work in advancing the mobility sector through partnerships was highlighted through representation at the Intelligent Transportation Society of America, where WCC's President presented at a panel on "Leadership, Education, Training, and Workforce Development," and through workforce development panels at the UMTRI Center for Connected and Automated Transportation Global Symposium. ▪ The College presented a mobility education webinar entitled "WCC: Shaping the Future of Advanced Transportation" for ITS Michigan in December 2018. ▪ Because of the ATC, WCC students continued to work for the second year for the University of Michigan Transportation Research Institute installing DSRC (Dedicated Short Range Communications) units on vehicles as part of the Ann Arbor Connected Vehicle Test Environment. This project allows students to receive paid internships while getting hands-on experience in installation and diagnostics. ▪ The College's ATC partners with a consortium of community colleges and other partners at the American Center for Mobility to provide skills training centered on mobility on site. ▪ The College has a longstanding international training agreement with the United Association of Plumbers and Pipe Fitters (UA); and the International Association of Bridge, Structural, Ornamental and Reinforcing Iron Workers, bringing over 3,000 members to campus each year. A recent impact study stated that the training programs operated by the UA alone generate almost \$8 million in economic impact for the county each year, with an additional \$3 million generated by Iron Workers. The summer training program on WCC's campus

Best Practices by Category	Examples of Adherence
	<p>now includes members and affiliates from the US, Canada, Ireland, and Australia.</p> <ul style="list-style-type: none"> ▪ In 2018 the College additionally began hosting the Operative Plasterers and Cement Masons, bringing approximately 100 instructors to campus each summer. ▪ The College hosted the leadership of the United Union of Roofers, Waterproofers, and Allied Workers in 2019 to formalize their training program to begin in summer 2020. ▪ WCC is represented on the Educational Advisory Committee of the American Center for Mobility in partnership with business and industry, as well as on the ITS Michigan Board's Talent and Workforce Committee, ensuring collaboration in connected vehicle technology development.
(v) The community college has active partnerships with local or regional workforce and economic development agencies.	<ul style="list-style-type: none"> ▪ The College is a member of SEMCOG, as well as a member of MICHauto (the Detroit Regional Chamber), Automation Alley, and a partner with Ann Arbor SPARK, enabling it to participate in regional planning and development. College leadership is represented on the SEMCOG Workforce Task Force. ▪ The College participates annually in the Ann Arbor SPARK sponsored Tech Trek and recently added Mobility Row events in downtown Ann Arbor each June. Mobility Row promotes community and business interest in WCC's advanced automotive and IT technology programming. ▪ The College President serves in appointed positions on the following local and regional boards dedicated to economic development: MICHauto Board; Executive Committee of Ann Arbor SPARK; and Southeast Michigan Council of Governments (SEMCOG) Economic Development and Education Reform Task Forces; and nationally on the Structured Pathways Commission for the American Association of Community Colleges. The college's Vice President for Economic, College, and Community Development serves on the Board of the Workforce Intelligence Network;

Best Practices by Category	Examples of Adherence
	<p>the Ann Arbor/Ypsilanti Smartzone/LDFA; and the Michigan Works! Southeast Workforce Development Board.</p> <ul style="list-style-type: none"> ▪ The College sponsors and hosts the Washtenaw Economic Club, which is committed to the economic prosperity of the region. There are four events hosted for approximately 200 members from across the county each year. 2018-2019 topics and speakers included: “Washtenaw Economic Outlook” with economists Gabriel Ehrlich and Donald Grimes; “Product Digital Inclusion: Dealing with the Digital Divide” with Craig D’Agostini, Vice President, External Affairs, Comcast (Heartland Region); “The Smart Grid, Energy Infrastructure, Planning and Initiatives” with Camilo Serna, Vice President, Corporate Strategy, DTE Energy; and “The Importance of Diversity in the Growth of your Business” with Marlin G. Williams, Assistant Vice President, Economic Development, Wayne State University, Chief Program Officer, Tech Town Detroit. ▪ The College continues to have an active partnership with the Michigan Works! Board. In 2018-19, WCC’s Workforce Development team continued to join with Michigan Works in hosting presentations that shared Michigan New Jobs Training and the Skills Trade Training Fund programs with organizations that could benefit. The College also serves an integral role on the Workforce Intelligence Network of Southeastern Michigan and the Eastern Leaders Group in Washtenaw County. ▪ The College hosted Michigan Works! Summer Youth Employment Skills Training and Orientations for more than 200 local teenagers in the last year. ▪ The College is a member of the “Lenawee NOW” Economic development Group. ▪ The College has advisory boards to support the currency of all technical/ occupational programs. ▪ In 2018-19, the College launched a unique advisory committee for its Liberal Arts

Best Practices by Category	Examples of Adherence
	<p>programs to connect faculty and business and amplify the key competencies required in the workplace and how they are taught through liberal arts courses.</p> <ul style="list-style-type: none"> ▪ The College's Office of Apprenticeship sits on the regional CEAC (Career and Educational Advisory Committee) Apprenticeship subcommittee. ▪ As of 2018, the College hosts several regional Apprenticeship Week events, including a Department of Labor sponsored "Apprenticeship in a Day" expedited apprenticeship event. ▪ The College's Harriet Street Center provides basic skill building, GED, and basic computer classes to assist residents in the Eastern part of the County with college and job preparation. The College also offers employment services to job seekers in the County through the Job Seekers contract with MI Works!. ▪ In 2018-19 the College's Career Services department was transformed into Career Transitions, to prepare employers, students, and the community for future jobs and assist in career step transitions. Last year they assisted over 1400 individuals, 18% more than the prior year. ▪ The Career Transitions department holds several industry-specific Career Fairs in partnership with regional employers each year, hosting approximately 70 employers and attracting over 150 attendees each semester. In 2018-19, they also hosted WCC's first ever Virtual Career Fair. ▪ The Certification Center at WCC offers certification testing for those in Law Enforcement, Health Care, Fitness, Supply Chain Management, Local Unions, Childcare, Construction, and Information Technology professions. ▪ The College holds an active position on the Washtenaw Literacy Board participating in literacy development efforts across the county. ▪ The College is partnering with Ypsilanti District Library on a literacy outreach program

Best Practices by Category	Examples of Adherence
	specifically designed to increase literacy readiness for Ypsilanti area students.
Category B: Educational Partnerships (must meet 4 of 5)	
(i) The community college has active partnerships with regional high schools, intermediate school districts, and career-tech centers to provide instruction through dual enrollment, concurrent enrollment, direct credit, middle college, or academy programs.	<ul style="list-style-type: none"> <li data-bbox="894 430 1519 642">▪ The College charters a middle college, the Washtenaw Technical Middle College, which was named a Top Ten High School in the U.S. by <i>Newsweek</i> in 2014. 85% of WTMC students earn an associate's degree upon graduation from high school. <li data-bbox="894 650 1519 819">▪ The College continues its partnership with the Washtenaw Intermediate School District to provide a GED/ESL site at the Ypsilanti Township Center to serve the residents of eastern Washtenaw County. <li data-bbox="894 827 1519 996">▪ The College partners with local high schools for dual enrollment offerings on campus and at high school sites. The number of high school students dual enrolling at WCC now represents over 10% of all new students. <li data-bbox="894 1005 1519 1100">▪ The College offered 17 classes in area high schools in 2018-19, and continues to partner with 5 public school districts. <li data-bbox="894 1108 1519 1417">▪ The College offers a CNA (Certified Nursing Assisting) program at Ypsilanti Community High School, which serves students from Ypsilanti, Lincoln, and Ann Arbor WAVE High schools. The program enrolls 24 students per semester and addresses access to health CTE programming for these schools. The College also offers a program in Introduction to Manufacturing Processes for Ypsilanti High School students. <li data-bbox="894 1425 1519 1564">▪ The College continues to collaborate annually with Square One Education Network to support K-12 STEM/STEAM projects in Innovative Vehicle design and V2X Communications.
(ii) The community college hosts, sponsors, or participates in enrichment programs for area K-12 students, such as college days, summer or after-school programming, or science Olympiad.	<ul style="list-style-type: none"> <li data-bbox="894 1577 1519 1890">• The College offers summer youth classes and camps through Community Enrichment, including sessions in robotics, video game design, culinary, drones, additive manufacturing and art and engineering, as well as a youth connected vehicle camp and a STEAM middle school program. There were more than 180 participants in youth programming and 16 K-12 summer camps

Best Practices by Category	Examples of Adherence
	<p>offered in 2018-19 through Community Enrichment.</p> <ul style="list-style-type: none"> ▪ The College offered its first Health Career Exploration Camp in 2019 for middle school students, including hands-on lab activities providing a taste of the skills required for a wide range of health careers. ▪ The College offers a STEM summer program for incoming freshmen. The College also offers a “College and Career Readiness” summer bridge program each year for high school students interested in dual enrollment. ▪ The College hosts a WCC & You day each spring for potential students and their parents designed to provide a comprehensive introduction to the College, including academic showcases, tours, sessions on financial aid, transfer options, and other aspects of college. The College also offers Campus Explore days including mini class sessions for prospective students. In 2018-19, over 500 participated in Campus Explore alone. ▪ The College offers K-12 summer enrichment classes at the Parkridge Community Center, which also hosts an annual summer camp and provides ongoing cultural, educational, and recreational activities for youth throughout the year. These include after school programming with sessions in partnership organizations such as Telling It, Mentor to Youth, Youth Arts Alliance, and Family Learning Institute. ▪ Workforce Development partners with Square One Education Network to provide free connected vehicle K-12 teacher training. ▪ In February 2019 the College celebrated CTE Month in conjunction with STEM week for the first time. The college community was engaged in learning about career and technical education through Awareness Hubs located across campus that provided information and resources to CTE students. In addition, CTE events were held both on campus and as outreach at the WCC Harriet Street Center and the Michigan Works! office.

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ▪ The College's Entrepreneurship Center annually hosts the Bold Futures program in partnership with local high schools and area universities (University of Michigan and Eastern Michigan University), as well as other local organizations and businesses, providing high schoolers with a free, one-day learning experience in entrepreneurship skills. In 2019, 47 individuals attended from 18 regional high schools. ▪ The College began participating in the MICareerQuest Southeast career exploration event for high school students in 2018-19, demonstrating equipment that trains students for the skills needed in the fields of advanced manufacturing, automotive, IT, health sciences, and construction. ▪ In 2019, the College continued its partnership with Square One Education Network in running the Innovative Vehicle Design Challenge for K-12 students at Kettering University's autonomous vehicle test site. The Advanced Technology department provided a repair trailer and coached teams in making breakdown repairs to their project vehicles.
(iii) The community college provides, supports, or participates in programming to promote successful transitions to college for traditional age students, including grant programs such as talent search, upward bound, or other activities to promote college readiness in area high schools and community centers.	<ul style="list-style-type: none"> ▪ The College completed the third year of a \$900,000 DOL YouthBuild grant awarded to support academic and occupational skills training for at-risk students. Since winter 2016, three cohorts of 51 total students were served with classes in academics and construction skills training, supported by wraparound services. The grant participants worked with Habitat for Humanity to complete a home for a low-income family in Ypsilanti Township. ▪ The College continues to implement the REACH program for youth aging out of the foster system, which includes State grant-funding for a transition coach to help with life skills and success in college. ▪ The College partners with Ann Arbor SPARK to host middle school programming focused on college and career awareness, with two large events on campus for middle schoolers from local districts.

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> <li data-bbox="894 302 1514 1009">▪ The College offers online and in-person orientations for all incoming students new to college, and includes personalized sessions with one-on-one time with a student ambassador to ease the transition to college. The College also provides orientation sessions and Accuplacer entry assessment testing in reading and writing for 10th and 11th graders from area high schools to help students be better prepared for college enrollment. <li data-bbox="894 1009 1514 1041">▪ The College partnered with Ypsilanti Community High School to use the ALEKS math assessment and educational tool to promote math competency so students can access college level math courses when enrolling in college. The ALEKS tool is also used for the College and Career Readiness summer bridge program. Ypsilanti Community High School had an 80% increase in the number of students dual enrolling in college math courses. <li data-bbox="894 1041 1514 1526">▪ In 2018-19 the College continued the WCC Scholars Learning Community (SLC) piloted the previous year, which brings together a diverse group of full-time, first-time, degree-seeking scholarship students who take a set of common courses together and share experiences around academics. Student work with a dedicated academic advisor and faculty to develop a deeper understanding of the course subject matter and build relationships in and outside of the classroom. The SLC is focused on increasing the retention and graduation rates of this cohort. Students in the SLC program had a 100% retention rate from Fall 2018 to Winter 2019.
(iv) The community college provides, supports, or participates in programming to promote successful transitions to college for new or reentering adult students, such as adult basic education, GED preparation and testing, or recruiting, advising, or orientation activities specific to adults.	<ul style="list-style-type: none"> <li data-bbox="894 1548 1514 1822">▪ The College is a regional GED testing site and has a successful GED preparation program (Adult Transitions), which also prepares students for a smooth transition to college enrollment. The program continues to be recognized annually by the State for its education gains, which are among the highest in Michigan. <li data-bbox="894 1822 1514 1888">▪ The College holds Gold status as a Vet Friendly School. The College's Wadham's Veterans

Best Practices by Category	Examples of Adherence
	<p>Center does outreach activities with student Veterans, and since 2016-17 has worked with the WCC Foundation to provide emergency funds to meet Veteran needs, including gas and grocery cards and book certificates.</p> <ul style="list-style-type: none"> ▪ The WCC Foundation's Student Emergency Fund provides nearly 100 students each year with timely assistance of up to \$500 to help overcome emergencies, including transportation, utility, medical, food, and childcare needs. Funds are paid directly to vendors to ensure financial aid is not compromised. ▪ The College opened dedicated staff space in Ypsilanti Community High School in 2018 to provide access to parents of K-12 students to information about college programs and services. ▪ The College continues to expand a focus on mental health, including Mental Health and Wellness Fairs to help reduce the stigma of mental health issues and provide resources for students, and regular "Mind Your Mental Health" email updates. In addition, the College maintains a Campus Assistance Program for all enrolled students supplementing face-to-face counseling by providing 24/7 mental health services to students available via a toll-free number. ▪ The Sterile Processing Program has added an additional Spring/Summer accelerated program that students complete in 20 weeks rather than the traditional program, which is 30 weeks. This promotes a student's ability to be gainfully employed immediately upon graduation.
(v) The community college has active partnerships with regional 4-year colleges and universities to promote successful transfer, such as articulation, 2+2, or reverse transfer agreements or operation of a university center.	<ul style="list-style-type: none"> ▪ The College participates in the grant-funded Michigan Louis Stokes Alliance for Minority Participation (MI-LSAMP), an alliance of four 4-year institutions (University of Michigan, Michigan State, Wayne State, and Western Michigan University) and two community colleges (WCC and Mott). The goal is to significantly increase the number of underrepresented minority students earning

Best Practices by Category	Examples of Adherence
	<p>bachelor degrees in STEM fields and prepare them for entry in graduate STEM programs.</p> <ul style="list-style-type: none"> ▪ The College's NSF grant funding for the S-STEM program supports scholarships for academically talented students demonstrating financial need, enabling them to enter the STEM workforce or graduate school programs after completion of a degree in a STEM discipline. This is an element of the WCC STEM Scholars program. ▪ The College continues the WCC STEM Scholars program launched with its first cohort in 2018 with special programming for students pursuing STEM-based degrees at WCC with intent to transfer. The program includes customized curriculum, faculty mentoring, academic, social, and career support, research opportunities, and extensive coordination with the transfer institution. This program was created with the support of the LSAMP grant, as well as an S-STEM grant, all received in collaboration with receiving universities. The STEM Scholars Cohort was 16 in Fall 2018; three graduates then transferred to 4-year colleges. The Fall 2019 Cohort has 35 students. ▪ The college hosted more than 200 college and community participants as part of STEM Week which included WCC alumni speaker Aisha Bowe, who has worked for NASA. ▪ The College partners with the University of Michigan UROP (Undergraduate Research Opportunity Program) annually, which provides WCC students the opportunity to participate in a research placement during the summer with faculty at the U-M. ▪ The College continues to partner with University of Michigan Chemistry faculty in a \$1M grant to bridge community college science students with U-M's undergraduate program in chemistry. This includes seminars, research, visits and mentorships. ▪ An EMU/WCC collaborative program leading to a Bachelor of Science in Nursing from Eastern Michigan University is now in its third year,

Best Practices by Category	Examples of Adherence
	<p>with the number of students accepted expanded from 24 to 32 due to its success.</p> <ul style="list-style-type: none"> ▪ The College continuously updates and adds articulation agreements with other colleges and universities, and currently has more than 54 2+2 agreements and approximately 54 3+1 agreements that allow over 250 WCC programs to articulate, enabling smooth transfer to four-year institutions. More than ten new 3+1 agreements were added this year and the college has built new relationships with additional schools like Oakland University to provide as many options as possible for transferring students.
Category C: Community Services (must meet 4 of 5)	
(i) The community college provides continuing education programming for leisure, wellness, personal enrichment, or professional development.	<ul style="list-style-type: none"> ▪ The College offers more than 200 classes each term for personal enrichment and professional development, including targeted classes for youth and seniors. ▪ The College supports lifelong education and quality of life by offering Senior Focus health and wellness programs. In addition, the college offers tuition scholarships for county residents 65 years of age and older. ▪ The College continues to enhance its collaboration with the City of Ypsilanti to provide educational programming and training for youths, adults, and seniors at the Parkridge Center that includes after-school tutoring, summer camp, financial literacy, and health/wellness and recreational activities. Activity at Parkridge increased 41% in 2018-19 over the prior year. ▪ The College's Human Resources Department continued its Employee Health and Wellness program launched in 2017, which includes a walking program, free health screenings, nutrition counseling, and free classes on wellness and health. The College also has provided Weight Watchers to employees at a subsidized rate. ▪ The College was awarded a second year of funding in 2019 through Washtenaw Coordinated Funding (a collaborative of six

Best Practices by Category	Examples of Adherence
	<p>funding organizations), which has been used to enhance development of educational and enrichment programming and services to support of the Eastern part of Washtenaw County.</p> <ul style="list-style-type: none"> ▪ The College was approved for and implemented MyCAA funding to support non-credit professional development offerings for military personnel.
<p>(ii) The community college operates or sponsors opportunities for community members to engage in activities that promote leisure, wellness, cultural or personal enrichment such as community sports teams, theater or musical ensembles, or artist guilds.</p>	<ul style="list-style-type: none"> ▪ The College's Office of Student Access, Success, Equity, and Inclusion provides student, staff, and community events, performances, and training promoting diversity and multiculturalism. College-wide diversity workshops on implicit bias continued to be offered in 2018-19. ▪ The College offers health and fitness classes in local senior centers, as well as classes on-campus to promote leisure, wellness and personal and cultural enrichment for local residents. The College supports concerts and other cultural events on campus that are open to the community. ▪ The College offers an Open House for the local community each spring and fall, which includes tours of campus, family activities, music and performances, and Free College Day, during which community members can attend free events and lectures taught by college faculty. The most recent event in April 2019 drew over 500 community members to 30 free sessions. ▪ The College hosts cultural organizations on campus that are open to community member participation, such as community musical ensembles (Ypsilanti Symphony and Washtenaw Community Concert Band), language schools (Ann-Hua Chinese School), textiles (Ann Arbor Area Quilting Guild), and many others providing enrichment opportunities. ▪ The College serves as a partner with Michigan Humanities for the "Great Michigan Reads" program co-sponsored by Ypsilanti District Library, Ann Arbor District Library, and local K-

Best Practices by Category	Examples of Adherence
	12 schools to bring a unified read and community discussion to the county.
(iii) The community college operates public facilities to promote cultural, educational, or personal enrichment for community members, such as libraries, computer labs, performing arts centers, museums, art galleries, or television or radio stations.	<ul style="list-style-type: none"> <li data-bbox="894 382 1529 1227">▪ The College's 500-seat Towsley Auditorium and other space in the Morris Lawrence Building on campus is used for many cultural activities throughout the year, including local and national speakers, performing groups such as the Ypsilanti Symphony Orchestra, Wild Swan Children's Theater, Ypsilanti Community Choir, Russian Ballet-Ypsilanti, Ann Arbor Comic Opera Guild, Out Loud Chorus (LGBT Community Chorus), Washtenaw Community Concert Band, Michigan Literary and Theatrical Society, the Community School of Ballet, and Penny Seats Theater Company, as well as faculty and student performing arts and film productions. The ML Building also hosts events such as middle and high school vocal competitions and community and business and industry events including the North America Building Trades Union, and Michigan Medicine Adolescent Health Conference, and most recently adding the Workforce Pipeline Summit, the Osher Lifelong Learning series, the Washtenaw Opioid Summit, and the WCC Climate Summit. <li data-bbox="894 1227 1529 1755">▪ The College exhibits works of local artists as well as students throughout public spaces on campus. Since 2016 it has held an annual student art show, which is now juried, open to the public, and has works available for purchase. The College maintains an open computer lab, Orchard radio station, student newspaper (<i>The Voice</i>), printed annual literary magazine (<i>The Huron River Review</i>), online quarterly literary magazine (<i>The Big Windows Review</i>), college newspaper (<i>On the Record</i>), community magazine (<i>Launch</i>), and library available for community use. The College and Bailey Library have rotating art exhibits on campus of staff and student works. <li data-bbox="894 1755 1529 1900">▪ The college hosted over 100 lecture events for the University of Michigan Osher Lifelong Learning Institute last year. Each lecture drew an average of 350 seniors from the community

Best Practices by Category	Examples of Adherence
	<p>for a broad range of topics including immigration, exploring foreign cultures, and the future of our workforce.</p> <ul style="list-style-type: none"> ▪ Conference Services supports events for organizations throughout the community on campus, including non-profits, local businesses, and other educational institutions. In 2018-19, the College served as a community gateway to campus for more than 91,400 visitors (an 11% increase over the prior year).
<p>(iv) The community college operates public facilities to promote leisure or wellness activities for community members, including gymnasiums, athletic fields, tennis courts, fitness centers, hiking or biking trails, or natural areas.</p>	<ul style="list-style-type: none"> ▪ The College has a community health and fitness center with approximately 7,000 community members (up 500 over the prior year) that offers over 100 different health and fitness courses per week. Members are also provided opportunities to participate in special programs such as Aquacise for Arthritis, Masters Swim, Ai Chi, and Tai Chi. ▪ Community members have access to free lectures throughout the year related to nutrition, fitness, and other related health topics, as well as opportunities to participate in platform tennis, 5Ks, and other fun runs. ▪ The College's Health and Fitness Center has been certified as a Medical Fitness Facility by the Medical Fitness Association since 2014, and was re-certified for an additional three years in 2017. The Center continues to offer specialized programs in this area, providing fitness programs and services for individuals transitioning from therapy, surgery, managing medical conditions, or recovering from an injury or illness such as diabetes or high blood pressure. ▪ The Health and Fitness Center also partners with community and national organizations such as S.O.S. Community Services, House by the Side of the Road, Lee Denim Day, MOORE Foundation, and the American Association of University Women by providing opportunities for THFC members to donate to organizations that give also back to the community. ▪ The College has athletic fields available for student and public use that accommodate a variety of sports and recreational activities. The

Best Practices by Category	Examples of Adherence
	<p>College campus also maintains extensive green space, including hiking, biking, walking, and nature trails.</p> <ul style="list-style-type: none"> ▪ With funding support from the Southeast Michigan Council of Governments, the College is completing the construction of a non-motorized pathway on WCC property to provide safe opportunities for walking, jogging, or cycling to, from, and within the campus. The Border-to-Border Trail network connects through WCC's campus. ▪ The College established a quiet study/lunch space and opened a Reflection Room for students and the campus community in Fall 2018.
(v) The community college promotes, sponsors, or hosts community service activities for students, staff, or community members.	<ul style="list-style-type: none"> ▪ The College's digital and fine arts faculty and students collaborate regularly with community organizations to create art displays for public beautification and present student/faculty art exhibits in the community (such as exhibits at Kerrytown Concert House, including a 2018-19 student exhibit from a student study abroad trip to Spain). The College's photography department collaborates with the University of Michigan Health Center to provide portraits to cancer patients and their families. ▪ The College's Dental Assisting faculty oversee a Dental Clinic on campus that offers low-cost dental cleaning and services for students, faculty, and staff, while providing hands-on opportunity for University of Michigan dental students. ▪ The College's Nursing Department offers free blood pressure and BMI screenings on campus for Go Red Day every February. Over 300 students and community members typically receive screenings. ▪ Students and faculty in the Dental Assisting program travel each year to provide free dental clinic services at the national Mission of Mercy event, a healthcare fair targeting economically disadvantaged communities. ▪ The College partners with the American Red Cross to host Blood Drives each semester.

Best Practices by Category	Examples of Adherence
	<ul style="list-style-type: none"> ▪ The College frequently hosts large-scale community events such as charity walks or other activities that benefit the community and non-profit organizations such as the Alzheimer's Association, American Cancer Society, American Diabetes Association, St. Jude Children's Research Hospital, Washtenaw Literacy, United Way, and local law enforcement. ▪ The College partners with the United Way and sponsors an annual campaign promoting employee involvement and giving to causes supported by the organization. ▪ The College has hosted the Cancer Survivors Day Celebration for more than 15 years, and the American Association of University Women's annual scholarship fundraiser for more than 20 years. ▪ During Student Welcome Days held each Fall and Winter semester, the College provides information to students on events, clubs, service activities, and volunteer opportunities available on and off campus. ▪ The College supports student and employee activities on campus, hosting service events for student clubs such as the Phi Theta Kappa annual service project, the Day of Caring, and Commit to Complete event. ▪ WCC athletic teams partner with a local non-profit to support volunteer activity each term. ▪ The College administers an online database of service opportunities that connect students to over 70 local non-profits and allows students to build a curricular transcript of volunteer work. ▪ Through its presence at the Parkridge Center in Ypsilanti, the College hosts and oversees multiple community meetings to promote community involvement and volunteerism. ▪ The Center of Excellence sponsors state and national health conferences for healthcare professionals including: the Juvenile Diabetes Research Foundation (JDRF), State of Michigan, Michigan Dental Association (MDA), and the Tri-county Opioid Summit.